

Oxley Creek
Transformation Pty Ltd

ANNUAL REPORT 2017-18

For the year ended 30 June 2018



oxley creek
TRANSFORMATION

CONTENTS

1	01 LORD MAYOR'S FOREWORD
2	02 CHAIRMAN'S MESSAGE
4	03 KEY ACHIEVEMENTS
12	04 ABOUT OXLEY CREEK TRANSFORMATION PTY LTD
14	05 BOARD OF DIRECTORS
16	06 FINANCIAL STATEMENTS

An aerial photograph of Brisbane, Australia, taken at sunset. The city is densely packed with houses and trees, with the sun low on the horizon, creating a warm, golden glow over the entire scene. In the background, the city gives way to rolling hills and mountains under a hazy sky.

01

LORD MAYOR'S FOREWORD



My vision to transform the Oxley Creek corridor into a lifestyle and leisure destination is now well underway. With the dedication and commitment of key stakeholders, along with the enthusiasm and positive feedback from the community, Oxley Creek Transformation has made some notable achievements this year, kick-starting the momentum to keep Brisbane at the leading edge of sustainability.

The release of the Oxley Creek Transformation draft Master Plan was a key milestone of the year, a monumental blueprint made possible by the collaborative efforts of community groups, local residents and dedicated individuals. The valuable insights, ideas and support during the development of the Master Plan have helped shape a strong foundational framework for the future Parkland, enabling the continuation of efforts to bring these projects to life and cement Brisbane's commitment towards a cleaner, greener and more sustainable city.

I have confidence in the year ahead, with work commencing on delivering a finalised Master Plan for one of our most urbanised waterways. The Master Plan will reveal opportunities to deliver environmental, social and economic benefits for the City.

Together we can unlock the potential of this unique asset.

Graham Quirk
Lord Mayor

02

CHAIRMAN'S MESSAGE



On behalf of Oxley Creek Transformation, I am pleased to present the 2017-18 Annual Report.

This financial year has been a significant year of progress for Oxley Creek Transformation Pty Ltd. Since the commencement of operations on 1 July 2017, major milestones have been achieved in establishing our operations and governance arrangements, the development of the Oxley Creek Transformation draft Master Plan, stakeholder engagement and consultation and planning for the delivery of outcomes and priority projects.

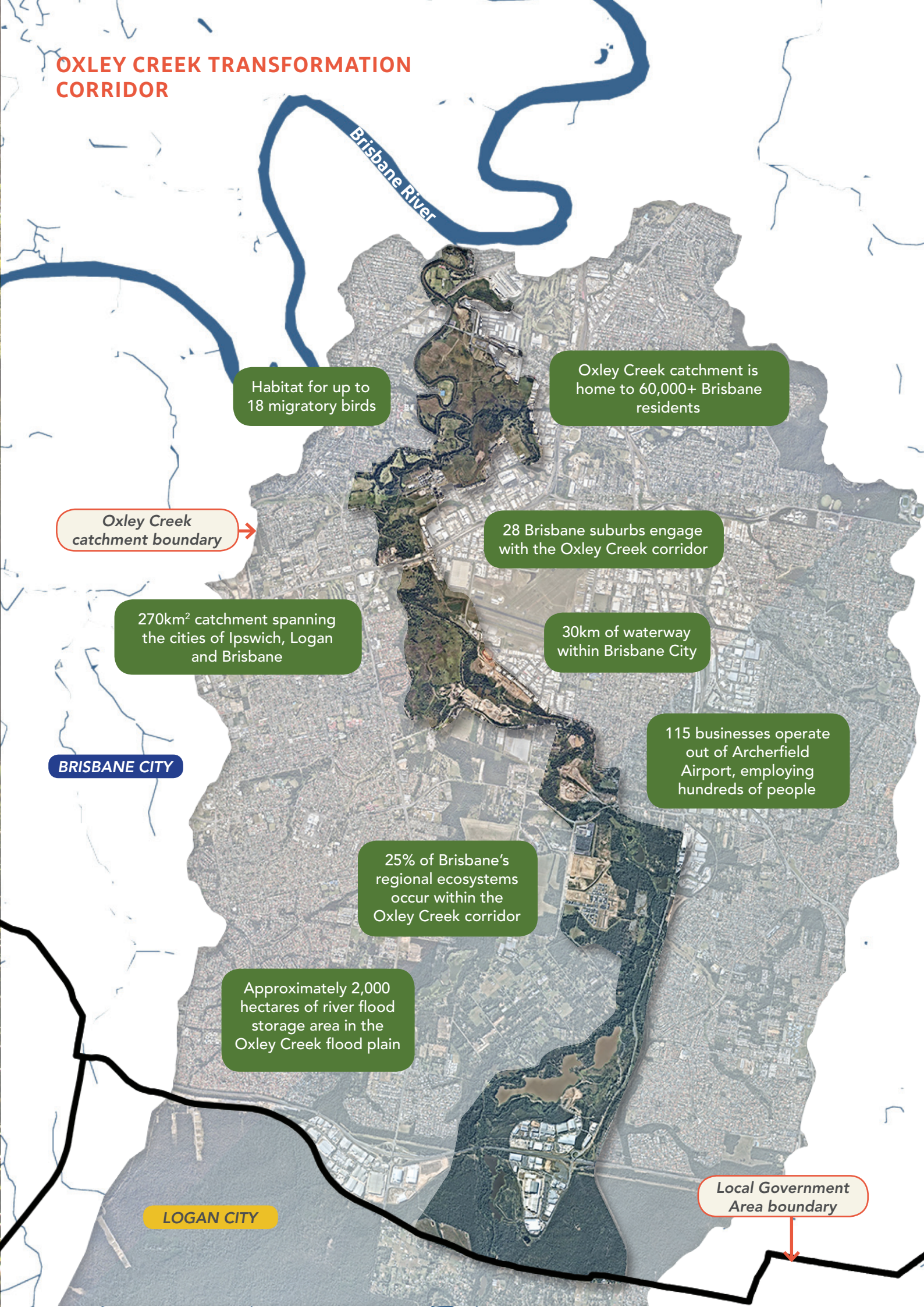
I would like to take this opportunity to personally thank my Oxley Creek Transformation Board colleagues and the Oxley Creek Transformation team, as well as our key stakeholders for their contribution to what has been an outstanding foundational year for Oxley Creek Transformation.

Nigel Chamier AM

Chairman

Oxley Creek Transformation Pty Ltd

OXLEY CREEK TRANSFORMATION CORRIDOR



2017-18

03

KEY ACHIEVEMENTS

In 2017-18 Oxley Creek Transformation made significant progress in establishing operations and governance arrangements, engaging with stakeholders and the community and planning for the future of the Oxley Creek corridor.

- On July 1 2017, Oxley Creek Transformation Pty Ltd commenced operations.
- In September 2017, Oxley Creek Transformation, in collaboration with Lat27 Pty Ltd, commenced master planning the corridor.
- In December 2017, the Master Plan Reference Group was formed, which included representation from a range of stakeholder groups representing the corridor.
- In February 2018, the Oxley Creek Transformation Strategic Plan 2017-2020 was released.
- On April 2018, the Oxley Creek Transformation draft Master Plan was released.
- From 26 April to 27 May 2018, Oxley Creek Transformation underwent an extensive four week community engagement program on the draft Master Plan.
- Oxley Creek Transformation continued to engage with key stakeholders and the community throughout the year, demonstrating a commitment to community and stakeholder engagement.
- The Oxley Creek Transformation Board met regularly throughout the year.

Oxley Creek Transformation is committed to delivering multiple environmental, social, and economic benefits for the local community and the city as a whole.



HIGHLIGHTS

OXLEY CREEK TRANSFORMATION PTY LTD

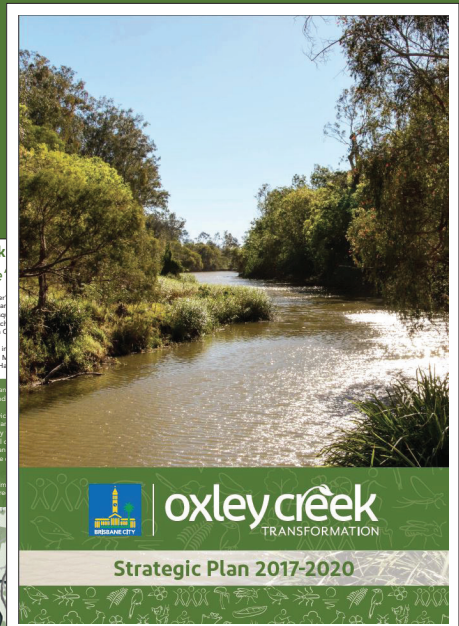
Oxley Creek Transformation commenced operations on 1 July 2017, establishing a small team of professionals dedicated to delivering the Lord Mayor's vision for the Oxley Creek corridor. As a wholly-owned subsidiary of Brisbane City Council, its role is to plan, develop and manage Brisbane's newest recreational asset in partnership with government, businesses, industry and residents.

KEY HIGHLIGHTS

- Commenced operations on 1 July 2017
- Oxley Creek Transformation Board regularly met 10 times in 2017-18
- Established the Oxley Creek Transformation website
www.oxleycreek.com.au and social media channels [#ouroxleycreek](https://twitter.com/ouroxleycreek)
- Created a monthly newsletter
- Established branding

OXLEY CREEK STRATEGIC PLAN 2017-2020

The Oxley Creek Transformation Strategic Plan 2017-2020 was released online in February 2018, setting the high level strategic direction to guide the future of the project. The document establishes the core focus for 2017-2020, being to master plan the corridor for the future, collaborate with partners to establish a shared vision, promote integrated action and create the foundational elements of the future parkland.



Core Focus for 2017-2020

plan

collaborate

create

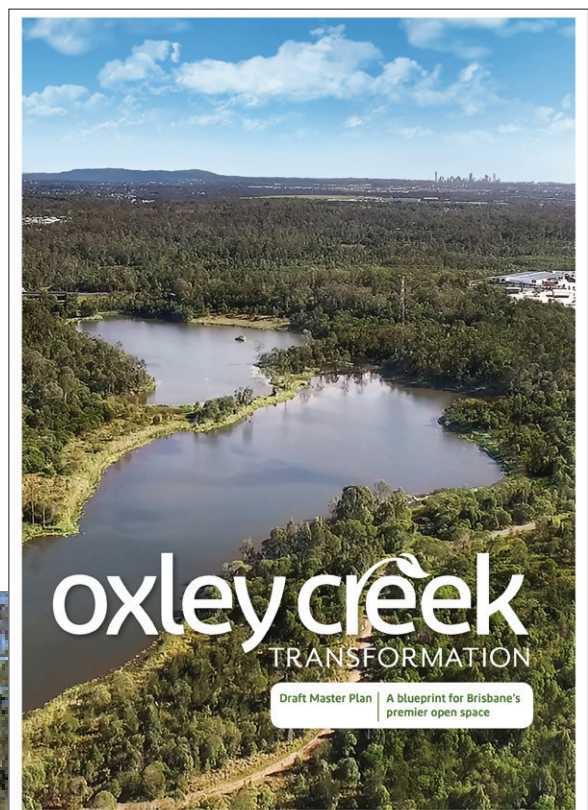
03

KEY ACHIEVEMENTS

OXLEY CREEK TRANSFORMATION DRAFT MASTER PLAN

The Oxley Creek Transformation draft Master Plan was released on 26 April 2018, representing the first major milestone in achieving the vision for the transformation of Oxley Creek.

The document translates our ambition to create a world-class, green lifestyle and leisure destination. Recognising the environment as central to our city's liveability, it outlines strategies and priority projects to enhance and rehabilitate our most urbanised waterway.

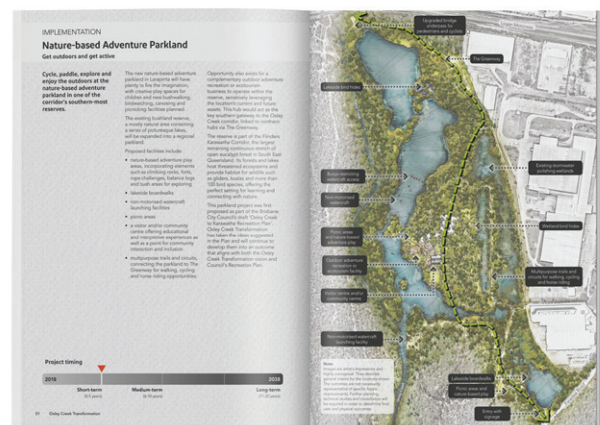
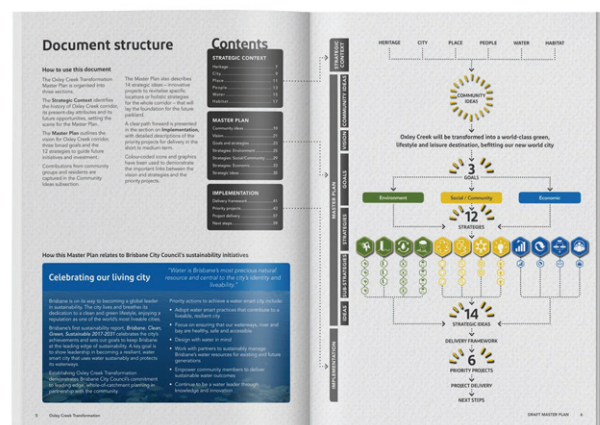
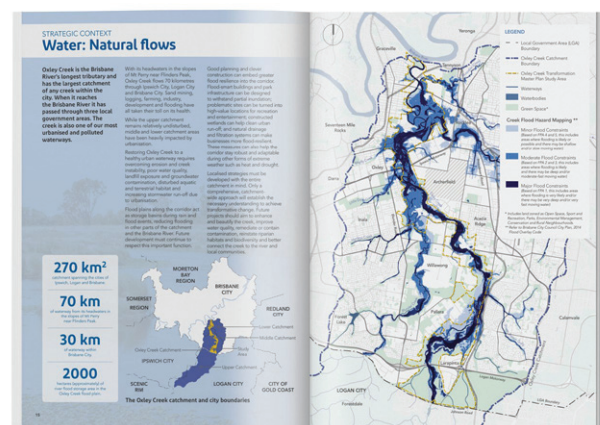


“Oxley Creek will be transformed into a world-class green, lifestyle and leisure destination, befitting our New World City.”

OXLEY CREEK TRANSFORMATION DRAFT MASTER PLAN

KEY HIGHLIGHTS

- Sets the goals, strategies and strategic ideas to achieve the transformational vision for the corridor.
- Will guide future initiatives and investment to create the future parkland.
- Priority projects identified in the draft Master Plan include:
 - » Developing a 20-kilometre recreation trail from the Brisbane River to a new Nature-based Adventure Parkland at Larapinta.
 - » Creating a world-renowned birdwatching destination at Oxley Creek Common.
 - » Building a regional parkland and visitor centre at Archerfield Wetlands.
 - » Preparing and enacting a Sustainable Economic Development Strategy to generate ongoing funds for developing, managing and maintaining the future parkland.
 - » Preparing and enacting a corridor-wide Strategic Corridor Restoration Plan to improve waterway health, fauna habitat and revegetation activities.
- Key stakeholder engagement during the development of the draft Master Plan:
 - » 3 targeted stakeholder discussion forums held in November 2017.
 - » 2 Information kiosks held in November 2017.
 - » Master Plan Reference Group established and convened 3 times.
 - » Meetings with key stakeholders.



03

KEY ACHIEVEMENTS

COMMUNITY ENGAGEMENT

Following the release of the Oxley Creek Transformation draft Master Plan, a consultation period commenced from 26 April to 27 May 2018, seeking the community's feedback through an extensive range of online and face-to-face events.

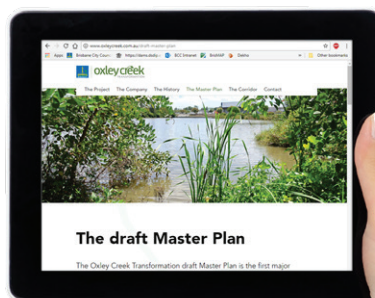
Information kiosks, workshops, planting days and community meetings uncovered an incredible depth of local knowledge and generated exciting new ideas on how to connect people with the creek, revitalise the natural environment and draw investment to the area. Local stories and memories added inspiration to these discussions.

KEY HIGHLIGHTS

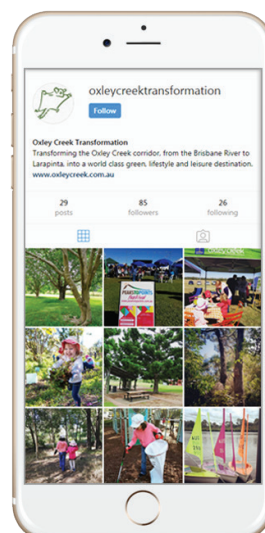
- Consultation included an extensive range of online and face-to-face events.
- 17 face to face engagement events, including:
 - » Planting events with Oxley Creek Catchment Association (OCCA) and Habitat Brisbane.
 - » Collaboration with Brisbane City Council's '104 or more' litter initiative.
 - » Engagement at local community venues, forums and events.
- 8,308 webpage visits.
- 260+ subscribers to the Oxley Creek Transformation mailing list.
- 177 online survey responses received.
- 57 feedback submissions received.
- 89.5% of survey responses suggested a level of agreement with the draft Master Plan.

ONLINE

oxleycreek.com.au



SOCIAL MEDIA



8,308
webpage views

1,259
copies of the
draft Master Plan
downloaded

260+
subscribers to OCT
mailing list

#ouroxleycreek

158 social
media followers

27 social
media posts



LOCAL NEWSPAPER

Quest Newspapers



Quest Newspaper, South-West Satellite, published on 9 May 2018

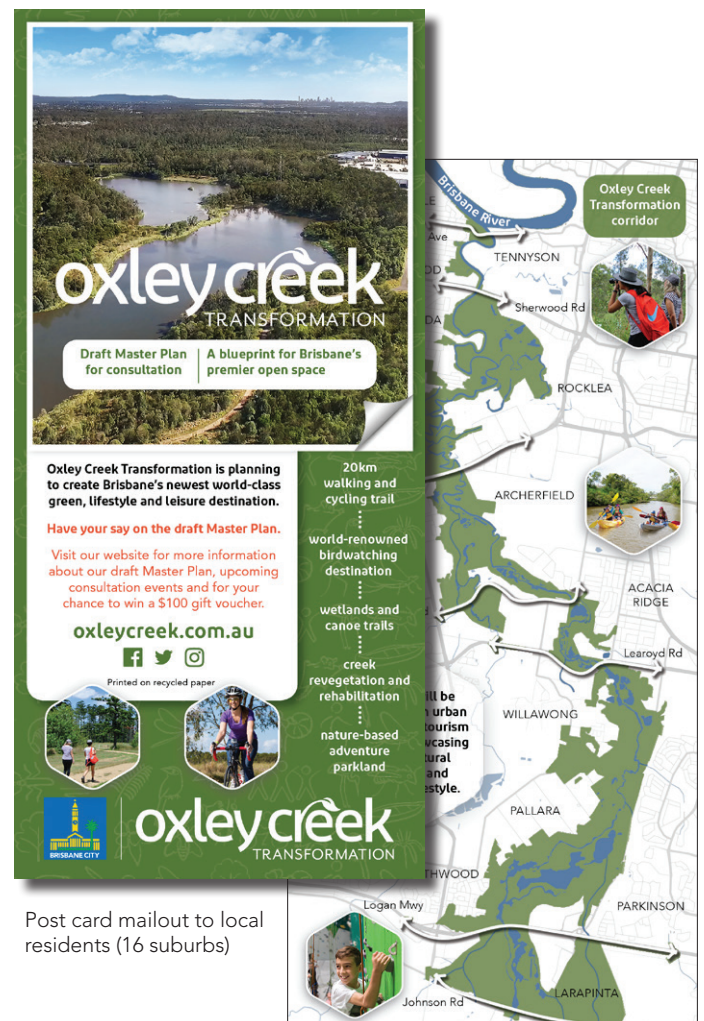
POST



Direct mailout to

28,571

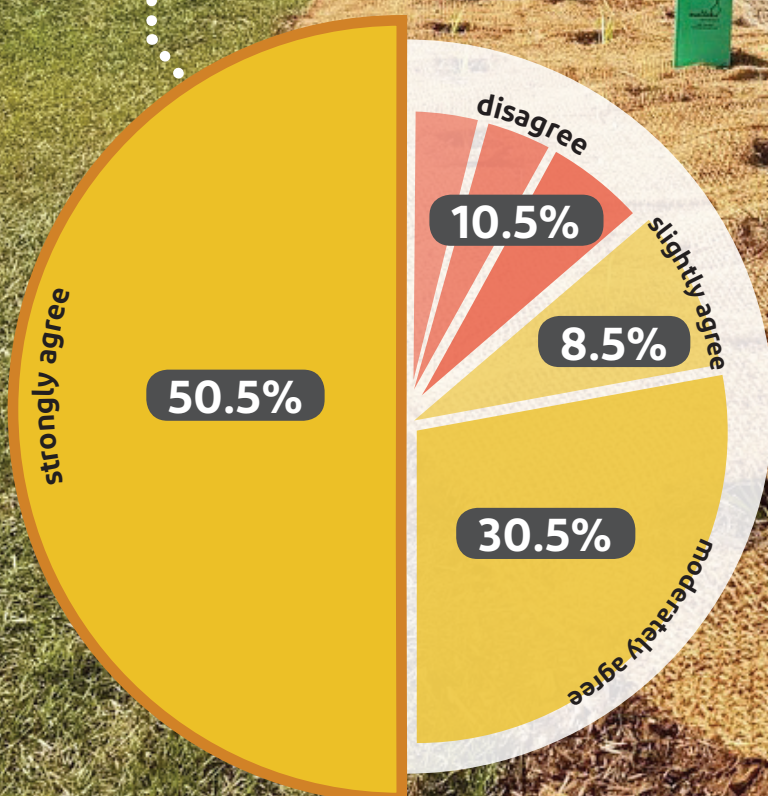
local residents



Post card mailout to local residents (16 suburbs)

Development of the draft Oxley Creek Transformation Master Plan involved engagement with residents, land owners, business owners and community groups through a range of consultation activities.

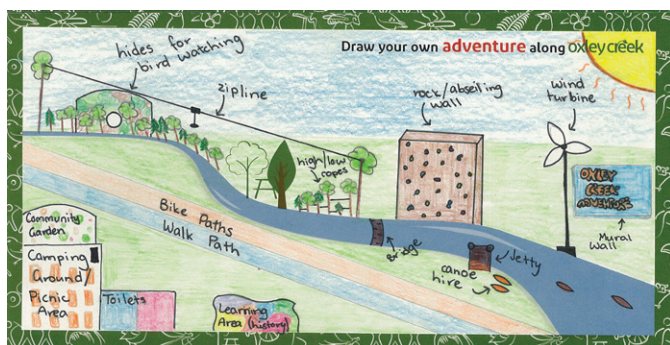
Level of Agreement with the Oxley Creek Transformation draft Master Plan



“The positive feedback, ideas and support received have allowed us to create a fantastic first step on an exciting journey.”

COMMUNITY ENGAGEMENT

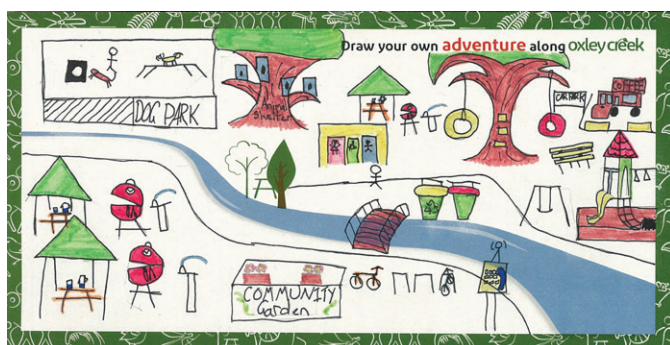
DRAWING COMPETITION



First Prize - Emersen, Grade 6 - Corinda State School



Second Prize - Kalani, Grade 6 - Corinda State School



Third Prize - Aria, Grade 6 - Corinda State School

PHOTOGRAPHY COMPETITION



ENGAGEMENT WITH LOCAL SCHOOLS



Engagement with Corinda State High School

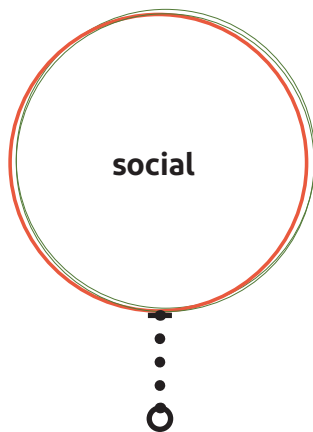
04

ABOUT OXLEY CREEK TRANSFORMATION PTY LTD

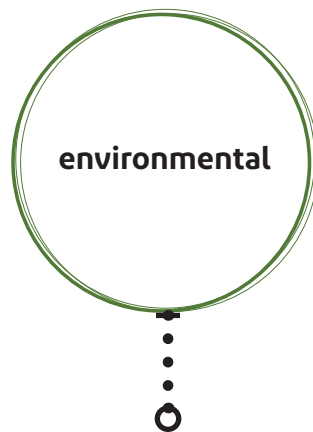
VISION

Oxley Creek Transformation's vision is to transform the Oxley Creek Corridor, from its mouth at the Brisbane River to Larapinta, into a world-class green lifestyle and leisure destination, befitting our New World City with a focus on a clean, green and sustainable outcome.

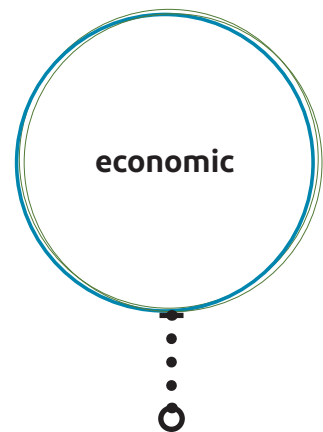
Oxley Creek Transformation aims to deliver a range of social, economic and environmental benefits to the community.



Activate existing spaces and create new places for people to gather, relax, play and connect with others and nature.



Facilitate a deeper appreciation and awareness of nature, inspire greater environmental conservation and demonstrate leadership in sustainability.



Attract interest and investment to sustainably revitalise the corridor and boost the local economy.



OPERATIONS

Oxley Creek Transformation is delivering the Lord Mayor's vision for the Oxley Creek corridor. Established in 2017 as a wholly-owned subsidiary of Brisbane City Council, Oxley Creek Transformation's role is to plan, develop and manage Brisbane's newest recreational asset in partnership with government, businesses, industry and residents.

Oxley Creek Transformation's small dedicated team of professionals operates within a streamlined decision-making framework, giving the Company the skills and agility to respond to opportunities quickly and drive tangible change.

Building on Brisbane City Council's funding commitment of \$100 million over 20 years, the Company is creating sustainable income streams to support the ongoing revitalisation and maintenance of the corridor.

Core focus areas over the medium term will be to Master Plan the corridor for the future, collaborate with partners to establish a shared vision and promote integrated action and create the foundational elements of the future parkland. Environmental preservation sits at the heart of all Company activities.

05

BOARD OF DIRECTORS

The Oxley Creek Transformation Board provides strategic direction and high-level advice to the Company. The collective experience of the five Board Directors spans environmental conservation and rehabilitation, restoration of iconic buildings and property development, innovation through land use planning, urban design and business management.



Chairman
Nigel Chamier, AM

Appointed: 6 February 2017

- Chairman of the Menzies Health Institute of Queensland
- Director of Queensland Airports Limited
- Director of Brisbane Urban Futures
- Director of South Bank Corporation
- Honorary Consul for Sweden
- Fellow, Royal Institution of Chartered Surveyors
- Fellow, Australian Property Institute
- Fellow, Australian Institute of Company Directors



Director
Anne Clarke, OAM

Appointed: 6 February 2017

- Executive Officer, Oxley Creek Catchment Association (OCCA)
- Past President, Oxley Creek Catchment Association (OCCA)
- Former Secretary, Australian Marine Conservation Society
- Awarded Medal of the Order of Australia in 2008



Director
Guy Gibson

Appointed: 6 February 2017

- General Manager, Queensland - Communities, Lendlease
- Former Director, Town Planning - Brisbane City Council
- Life Member, Property Council of Australia (Queensland)
- Past President, Property Council of Australia (Queensland)
- Former National Director, Property Council of Australia (Queensland)



Director
Bevan Lynch

Appointed: 6 February 2017

- Registered Architect
- Bachelor of Architecture (Honours), The University of Queensland
- Fellow, Royal Australia Institute of Architects
- Founding Principal, ML Design
- Founding Chairman, Independent Design Advisory Panel (Brisbane City Council)
- Chairman, Urban Futures Brisbane Board (Brisbane City Council)
- Member, Development and Design Integrity Panel - Brisbane Airport Corporation
- Chairman, Urban Renewal Brisbane (Brisbane City Council)



Director
Shaun Walsh

Appointed: 1 July 2017

- Qualified in regional and town planning, landscape architecture and business management (BRTP, GDLA, MBA)
- Chief Executive Officer, City Parklands Pty Ltd
- Fellow and National Director of the Australian Institute of Landscape Architects
- Director of the Great Noosa Trail Walk
- Graduate and Member, Australian Institute of Company Directors

06

FINANCIAL STATEMENTS

OXLEY CREEK TRANSFORMATION PTY LTD

Annual Report

FOR THE YEAR ENDED 30 JUNE 2018

OXLEY CREEK TRANSFORMATION PTY LTD
CONTENTS

FOR THE YEAR ENDED 30 JUNE 2018

	Page
Financial Statements	
Directors' Report	2
Auditor's Independence Declaration	7
Statement of Comprehensive Income	8
Statement of Financial Position	9
Statement of Changes in Equity	10
Statement of Cash Flows	11
Notes to the Financial Statements	12
Directors' Declaration	22
Independent Auditor's Report	23

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' REPORT

30 JUNE 2018

The Directors present their report on Oxley Creek Transformation Pty Ltd (the Company) for the financial year ended 30 June 2018.

Directors

The names of the directors in office at any time during the 2018 financial year are:

Names	Position	Appointed/Resigned
Nigel Chamier AM	Director (Chairman)	Appointed: 6 February 2017
Bevan Lynch	Director and Chairman of Audit & Risk Committee	Appointed: 6 February 2017
Anne Clarke OAM	Director and member of Audit & Risk Committee	Appointed: 6 February 2017
Guy Gibson	Director	Appointed: 6 February 2017
Shaun Walsh	Director	Appointed: 1 July 2017

Directors have been in office from the start of the 2018 financial year unless otherwise stated.

Company Secretary

Shannon Brandon replaced David Askern as Company Secretary on 6 November 2017.

No Director has received or become entitled to receive a benefit (other than a benefit included in the Notes to the financial statements) because of a contract that the Director, a firm of which the Director is a member, or an entity in which the Director has a substantial financial interest, has made (during the 2018 financial year or at any other time) with:

- (a) the Company; or
- (b) an entity that the Company controlled, or body corporate that was related to the Company, when the contract was made or when the Director received, or became entitled to receive, the benefit.

1. Director Information

a Meetings of Directors

During the 2018 financial year, ten meetings of Directors and two Committee meetings of the Board were held. Attendances by each Director during the year were as follows:

	Directors' Meetings		Audit and Risk Committee	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Nigel Chamier AM	10	10	-	-
Bevan Lynch	10	9	2	2

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' REPORT

30 JUNE 2018

1. Director Information (continued)

a Meetings of Directors

	Directors' Meetings		Audit and Risk Committee	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Anne Clarke OAM	10	8	2	2
Guy Gibson	10	5	-	-
Shaun Walsh	10	8	-	-

b Information on Directors

The names of each person who has been a Director during the year and to the date of this report are:

Nigel Chamier AM

- Qualifications & Experience
- Chairman of the Menzies Health Institute of Queensland
 - Director of Queensland Airports Limited
 - Director of Brisbane Urban Futures
 - Director of South Bank Corporation
 - Honorary Consul for Sweden
 - Fellow, Royal Institution of Chartered Surveyors
 - Fellow, Australian Property Institute
 - Fellow, Australian Institute of Company Directors

Bevan Lynch

- Qualifications & Experience
- Registered Architect
 - Bachelor of Architecture (Honours), The University of Queensland
 - Fellow, Royal Australia Institute of Architects
 - Founding Principal, ML Design
 - Founding Chairman, Independent Design Advisory Panel (Brisbane City Council)
 - Chairman, Urban Futures Brisbane Board (Brisbane City Council)
 - Member, Development and Design Integrity Panel - Brisbane Airport Corporation
 - Chairman, Urban Renewal Brisbane (Brisbane City Council)

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' REPORT

30 JUNE 2018

1. Director Information (continued)

b Information on Directors

Anne Clarke OAM

- Qualifications & Experience
- Executive Officer, Oxley Creek Catchment Association (OCCA)
 - Past President, Oxley Creek Catchment Association (OCCA)
 - Former Secretary, Australian Marine Conservation Society
 - Awarded Medal of the Order of Australia in 2008

Guy Gibson

- Qualifications & Experience
- General Manager, Queensland - Communities, Lendlease
 - Former Director, Town Planning - Brisbane City Council
 - Life Member, Property Council of Australia (Queensland)
 - Past President, Property Council of Australia (Queensland)
 - Former National Director, Property Council of Australia (Queensland)

Shaun Walsh

- Qualifications & Experience
- Qualified in regional and town planning, landscape architecture and business management (BRTP, GDLA, MBA)
 - Chief Executive Officer, City Parklands Pty Ltd
 - Fellow and National Director of the Australian Institute of Landscape Architects
 - Director of the Great Noosa Trail Walk
 - Graduate and Member, Australian Institute of Company Directors

2. General information

a Principal activities

The 2018 financial year is the first year of operations for Oxley Creek Transformation Pty Ltd, and as such no comparative values are shown. The Company was established prior to 1 July 2017, with the only activity being the issue of 1 ordinary share for \$1 to Brisbane City Council.

Oxley Creek Transformation Pty Ltd commenced operations on 1 July 2017. The principal activity of Oxley Creek Transformation Pty Ltd during the financial year was to commence the transformation of Oxley Creek from the Brisbane River at Tennyson to Larapinta, into a world-class green, lifestyle and leisure destination.

The principal activity of the Company may only change in accordance with the written direction and approval of the Oxley Creek Transformation Board.

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' REPORT

30 JUNE 2018

3. Operating results and review of operations for the year

a Operating results

The operating result of the Company for the period amounted to a profit of \$3,775,932.

b Dividends paid or recommended

No dividends were paid or declared since the start of the financial year. No recommendation for payment of dividends has been made.

4. Other items

a Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Company during the year.

b After balance date events

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

c Future developments and results

Likely developments in the operations of the Company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the Company.

d Environmental issues

The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a State or Territory of Australia.

5. Indemnification and insurance of officers and auditors

a Indemnification

Oxley Creek Transformation Pty Ltd is covered by Brisbane City Council's insurance for Public Liability, Products Liability and Professional Indemnity. The coverage is provided by the Queensland Local Government Mutual Liability Pool. This policy covers legal liability to third parties for:

- Personal injury and/or damage to property caused by an occurrence and/or;
- Matters arising out of negligent act, error or omission whenever or wherever the incident was or may have been committed or alleged to have been committed by the member.

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' REPORT

30 JUNE 2018

6. Proceedings on behalf of company

a Leave or proceedings

No person has applied for leave of court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the year.

7. Auditor's Independence Declaration

a Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2018 has been received and can be found on page 7 of the Director's report.

b Auditor

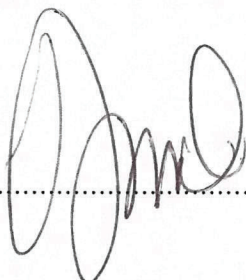
The Auditor General of Queensland has been appointed auditor of the Company for the financial year ended 30 June 2018 in accordance with section 325 of the *Corporations Act 2001*.

8. Sign off details

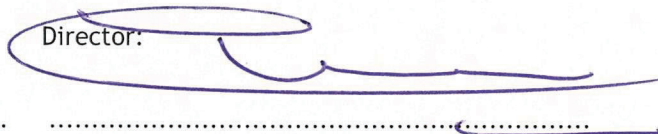
a Sign off information

Signed in accordance with a resolution of the Board of Directors:

Director:



Director:



Dated this 12TH day of September 2018

AUDITOR'S INDEPENDENCE DECLARATION

To the Directors of Oxley Creek Transformation Pty Ltd

This auditor's independence declaration has been provided pursuant to s.307C of the *Corporations Act 2001*.

Independence declaration

As lead auditor for the audit of Oxley Creek Transformation Pty Ltd for the financial year ended 30 June 2018, I declare that, to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



5 September 2018

Melissa Read
as delegate of the Auditor-General of Queensland

Queensland Audit Office
Brisbane

OXLEY CREEK TRANSFORMATION PTY LTD

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2018

	Note	2018 \$
Funding revenue	2	5,010,110
Other revenue	2	27,110
Total revenue		<u>5,037,220</u>
Finance costs		72
Employee expenses	3	4,082
Consultancy costs		540,951
Contractor expenses		623,875
Other expenses		92,308
Total expenses		<u>1,261,288</u>
Profit for the year		<u>3,775,932</u>
Other comprehensive income		-
Total comprehensive income		<u><u>3,775,932</u></u>

This statement is to be read in conjunction with the accompanying Notes and Significant Accounting Policies

OXLEY CREEK TRANSFORMATION PTY LTD

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2018

	Note	2018 \$
Assets		
Current assets		
Cash and cash equivalents	4	3,949,519
Total current assets		<u>3,949,519</u>
Total assets		<u><u>3,949,519</u></u>
Liabilities		
Current liabilities		
Trade and other payables	5	173,586
Total current liabilities		<u>173,586</u>
Total liabilities		<u>173,586</u>
Net assets		<u><u>3,775,933</u></u>
Equity		
Issued capital	6	1
Retained earnings		<u>3,775,932</u>
Total equity		<u><u>3,775,933</u></u>

This statement is to be read in conjunction with the accompanying Notes and Significant Accounting Policies

OXLEY CREEK TRANSFORMATION PTY LTD

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2018

	Ordinary Shares	Retained Earnings	Total
	\$	\$	\$
Note			
Balance at 1 July 2017	1	-	1
Net profit/(loss) for period	-	3,775,932	3,775,932
Balance at 30 June 2018	1	3,775,932	3,775,933

This statement is to be read in conjunction with the accompanying Notes and Significant Accounting Policies

OXLEY CREEK TRANSFORMATION PTY LTD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2018

	Note	2018 \$
Cash flows from operating activities:		
Receipts from Brisbane City Council		5,152,812
Payments to suppliers and employees		(1,230,404)
Interest received		27,110
Net cash used in operating activities		<u>3,949,518</u>
Cash flows from investing activities:		
Payments for property, plant and equipment		-
Net cash used in investing activities		<u>-</u>
Cash flows from financing activities:		
Advances from Brisbane City Council		-
Net cash provided by financing activities		<u>-</u>
Net increase in cash and cash equivalents held		3,949,518
Cash and cash equivalents at beginning of year		1
Cash and cash equivalents at end of financial year	4	<u><u>3,949,519</u></u>

This statement is to be read in conjunction with the accompanying Notes and Significant Accounting Policies

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

1 Summary of Significant Accounting Policies

(a) General Information

Reporting entity and basis of preparation

Oxley Creek Transformation Pty Ltd (the 'Company') is a Company limited by shares, incorporated and domiciled in Australia.

The address of the registered office and principal place of business is 'Brisbane Square' Level 20, 266 George Street, Brisbane.

The principal activity of Oxley Creek Transformation Pty Ltd during the financial year was to commence the transformation of Oxley Creek from the Brisbane River at Tennyson to Larapinta, into a world-class green, lifestyle and leisure destination. The Company is a not-for-profit proprietary Company limited by shares. The Company is wholly owned by Brisbane City Council; therefore Brisbane City Council is the parent entity of Oxley Creek Transformation Pty Ltd.

No dividends have been paid or declared throughout the 2018 financial year.

The financial statements are general purpose financial statements which have been prepared in accordance with *Australian Accounting Standards* (AASBs) adopted by the *Australian Accounting Standards Board* (AASB) and the *Corporations Act 2001*. The financial statements have been authorised for issue by the Board of Directors as at the date of signing the Directors' declaration.

The financial statements have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes.

The financial statements are presented in the Australian Currency, which is the Company's functional currency.

(b) Use of estimates and judgments

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2018

1 Summary of Significant Accounting Policies (continued)

(b) Use of estimates and judgments (continued)

Where circumstances change, management have the discretion to adjust their estimates and judgments accordingly in the period in which the estimate is revised and in any future periods as relevant.

(c) Revenue

The Company recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of Oxley Creek Transformation Pty Ltd's activities as discussed below.

Revenue is recognised at the fair value of consideration received or receivable.

Funding revenue

Funding revenue relates to income from Brisbane City Council. The term of the funding agreement is three years and is recognised at the time an invoice is raised to Brisbane City Council, representing the fulfilment of the milestone per the funding agreement.

Interest revenue

Interest revenue is recognised as it accrues, taking into account the effective yield on the financial asset.

(d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits held at call with banks.

(e) Trade and other payables

Trade and other payables represent the liability outstanding for goods and services provided to the Company prior to the end of the financial period which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Due to their short term nature, these liabilities are not discounted.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

1 Summary of Significant Accounting Policies (continued)

(f) Employee benefits

(i) Wages, salaries, annual leave, sick leave and long service leave

Wages, salaries and annual leave due but unpaid at 30 June 2018 are recognised in the Statement of Financial Position at the remuneration rates expected to apply at the time of settlement. Payroll tax and workers' compensation insurance are a consequence of employing employees, but are not counted in an employee's total remuneration package. They are not employee benefits and are recognised separately as employee related expenses. Employer superannuation contributions and long service leave levies are regarded as employee benefits. As at 30 June 2018, no wages were paid. The costs associated with labour were accrued at 30 June 2018, and paid July 2018.

As at 30 June 2018 no annual leave, sick leave or long service leave had accrued for employees.

(ii) Retirement benefit obligations

Employer superannuation contributions are paid to employee's nominated superannuation fund. Contributions to superannuation funds are recorded as they become payable and the Company's legal or constructive obligation is limited to these contributions.

(g) Taxation

(i) Income tax

The Company is exempt from Commonwealth Income Tax as a State/Territory Body under section 24AK of the *Income Tax Assessment Act 1936*.

(ii) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST. Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Transactions with related parties are presented on a GST inclusive basis to reflect the total value of the transaction. The net amount of GST recoverable from or payable to the Australian Taxation Office is included as part of the receivables or payables.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2018

1 Summary of Significant Accounting Policies (continued)

(h) Going concern

The financial report has been prepared on the going concern basis. This basis has been adopted as the Company should receive ongoing funding through Funding Deeds that support the Company from Brisbane City Council to fund the operation.

For the financial year ending 30 June 2018, Brisbane City Council have confirmed their continued support.

(i) Rounding of amounts

All balances are stated in Australian currency, rounded to the nearest dollar. Consequently, sub totals and totals may not add due to rounding, but the overall discrepancy is no greater than two.

(j) Comparatives

The 2018 financial year is the first year of operations for Oxley Creek Transformation Pty Ltd, and as such no comparative values are shown. The Company was established prior to 1 July 2017, with the only activity being the issue of 1 ordinary share for \$1 to Brisbane City Council, with operations commencing 1 July 2017.

(k) New and revised accounting standards

Some Australian Accounting Standards and Interpretations have been issued but are not yet effective. Those standards have not been applied in these financial statements. The Company will implement them when they are effective. The standards that are expected to have a material impact upon the Company's future financial statements are:

AASB 15 Revenue from Contracts with Customers, AASB 1058 Income of Not-for-Profit Entities and AASB 2016-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities

AASB 15 will replace AASB 118 Revenue, AASB 111 Construction Contracts and a number of Interpretations. AASB 2016-8 provides Australian requirements and guidance for not-for-profit entities in applying AASB 9 and AASB 15, and AASB 1058 will replace AASB 1044 Contributions. Together they contain a comprehensive and robust framework for the recognition, measurement and disclosure of income including revenue from contracts with customers.

The Company will adopt this Standard from 1 July 2019 but the impact of its adoption is yet to be assessed by the Company.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2018

2 Revenue

	2018
	\$
Funding revenue	5,010,110
Interest revenue	27,110
Total	5,037,220

3 Employee Expenses

	2018
	\$
Employee benefits	
Wages and salaries	3,728
Superannuation contributions	354
Total	4,082

(a) Refer Note 1(f) for more detail.

The number of employees including full-time employees and part-time employees measured on a full-time equivalent basis:

	2018
Full-time employees	1
Total	1

Note: During the 2018 financial year, Oxley Creek Transformation Pty Ltd reimbursed Brisbane City Council for payroll costs of employees who worked for Oxley Creek Transformation Pty Ltd.

This value is presented as contractor expenses \$623,875.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

4 Cash and Cash Equivalents

	2018
	\$
Cash on hand	1
Cash at bank	3,949,518
Total	3,949,519

5 Trade and Other Payables

	2018
	\$
Accrued expenses	76,921
GST payable	95,810
Other payables	855
Total	173,586

6 Issued capital

	2018
	\$
(a) Ordinary shares	1
Total	1

(b) Ordinary shares

	2018
	No.
At the beginning of the reporting period	1
At the end of the reporting period	1

The holders of ordinary shares are entitled to participate in dividends and the proceeds on winding up of the Company. On a show of hands at meetings of the Company, each holder of ordinary shares has one vote in person or by proxy, and upon a poll each share is entitled to one vote.

The Company has authorised share capital amounting to \$1 which is owned by Brisbane City Council.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

7 Auditor's Remuneration

2018

\$

During the period the following fees were paid or payable for services provided by the Auditor of the Company.

Auditing services from the Queensland Audit Office

8,500

Total

8,500

There are no non-audit services included within this balance.

8 Contingent Liabilities and Contingent Assets

In the opinion of the Directors, the Company did not have any contingent assets or liabilities at 30 June 2018.

9 Transactions with related parties

(a) Transactions with parent entity

Oxley Creek Transformation Pty Ltd is a controlled entity of Brisbane City Council. During the year, the following transactions occurred with Brisbane City Council.

Name of entity	Type of transaction	Value of transaction (incl. of GST if applicable)	Additional information
Brisbane City Council	Funding	5,511,120	9(a)(i)
Brisbane City Council	Purchases	622,012	9(a)(ii)

(i) Grant funding was received from parent entity Brisbane City Council for the 2018 financial year.

(ii) Transactions between Oxley Creek Transformation Pty Ltd and its parent entity were on an arm's length basis and occurred in the ordinary course of business.

Of invoices raised during the year, there are no outstanding balances.

(b) Transactions with other related entities

There were no transactions with other related parties of Oxley Creek Transformation Pty Ltd.

Other related parties include subsidiaries of Oxley Creek Transformation Pty Ltd parent entity, Brisbane City Council.

OXLEY CREEK TRANSFORMATION PTY LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

9 Transactions with related parties (continued)

(c) Transactions with Key Management Personnel (KMP)

KMP include the Board of Directors and the Manager/Chief Executive Officer of Oxley Creek Transformation Pty Ltd.

Their names are as follows:

Nigel Chamier AM - Director (Chairman)	Appointed: 6 February 2017
Bevan Lynch - Director	Appointed: 6 February 2017
Anne Clarke OAM - Director	Appointed: 6 February 2017
Guy Gibson - Director	Appointed: 6 February 2017
Shaun Walsh - Director	Appointed: 1 July 2017
Tracy Melenewycz - Manager/Chief Executive Officer	Appointed: 1 July 2017

Tracy Melenewycz was appointed acting Manager on 1 July 2017 prior to appointment as Chief Executive Office on 22 June 2018, and is deemed a Key Management Personnel for the duration of the 2018 financial year.

The totals of remuneration paid to the Key Management Personnel of Oxley Creek Transformation Pty Ltd during the year are as follows:

	2018
	\$
Short-term employee benefits	172,378
Long-term employee benefits	-
Post-employment benefits	-
Termination benefits	-
Share-based payments	-
	<hr/>
	172,378
	<hr/>

(d) Transactions with other related parties

A Key Management Personnel is identified as either controlling or jointly controlling the Oxley Creek Catchment Association. Oxley Creek Transformation Pty Ltd entered into a Bronze Sponsorship Agreement with Oxley Creek Catchment Association to support the Peaks to Points festival. The sponsorship took the form of approximately \$1,000 in-kind support. In addition, the Company paid \$3,165 (including GST) to the Oxley Creek Catchment Association for services relating to a planting event.

OXLEY CREEK TRANSFORMATION PTY LTD
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

10 Cash flow Information

(a) Reconciliation of result for the year to cash flows from operating activities

	2018
	\$
Net profit/ (loss) for the period	3,775,932
Cash flows excluded from profit attributable to operating activities	
Changes in assets and liabilities, net of the effects of purchase and disposal of subsidiaries:	
- (increase)/decrease in trade and other receivables	-
- (increase)/decrease in other assets	-
- (increase)/decrease in inventories	-
- increase/(decrease) in trade and other payables	76,921
- increase/(decrease) in GST payable	142,703
- increase/(decrease) in GST receivable	(46,893)
- increase/(decrease) in employee benefits	-
- increase/(decrease) in other liabilities	855
Cash flow from operations	<u><u>3,949,518</u></u>

11 Events Occurring After the end of the Reporting Period

No matters or circumstances have arisen since 30 June 2018 that will significantly affect, or may significantly affect:

- a) the Company's operations in current and future financial years, or
- b) the results of those operations in current and future financial years, or
- c) the Company's state of affairs in current and future financial years.

12 Economic Dependence

The Company depends on the provision of financial support from Brisbane City Council in the form of services income.

OXLEY CREEK TRANSFORMATION PTY LTD
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

13 Commitments

At balance date the Company had the following contractor commitments are in place:

Nature of Contract	Specification & deliverables	Terms of Contract
1. Infrastructure Design Consultancy Services	Oxley Creek Transformation Project - Dan Stiller Memorial Reserve - Stage 1 RFQ Principal Consultant Services	Commenced: 19 February 2018 Scheduled completion: 11 July 2020 Estimated contract cost with variation allowance: \$489,338 Balance of contract cost remaining at 30 June 2018: \$442,469
2. Infrastructure Design Consultancy Services	Oxley Creek Transformation Project - Master Plan Consultancy Services	Commenced: 21 August 2017 Scheduled completion: 28 August 2028 Estimated contract cost with variation allowance: \$278,045 Balance of contract cost remaining at 30 June 2018: \$3,350

OXLEY CREEK TRANSFORMATION PTY LTD

DIRECTORS' DECLARATION

The Directors' of the Company declare that:

1. The financial statements, comprising the statement of comprehensive income, statement of financial position, statement of cash flows, statement of changes in equity, accompanying notes, are in accordance with the *Corporations Act 2001* and:
 - (a) comply with Australian Accounting Standards and the *Corporations Regulations 2001*; and
 - (b) give a true and fair view of the entity's financial position as at 30 June 2018 and of its performance for the year ended on that date.
2. In the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors:

Director:



Director:



Dated this 12th day of September 2018

INDEPENDENT AUDITOR'S REPORT

To the Members of Oxley Creek Transformation Pty Ltd

Report on the audit of the financial report

Opinion

I have audited the accompanying financial report of Oxley Creek Transformation Pty Ltd.

In my opinion, the financial report:

- a) gives a true and fair view of the company's financial position as at 30 June 2018, and its financial performance and cash flows for the year then ended
- b) complies with the *Corporations Act 2001*, the Corporations Regulations 2001 and Australian Accounting Standards.

The financial report comprises the statement of financial position as at 30 June 2018, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including summaries of significant accounting policies and other explanatory information, and the directors' declaration.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report.

I am independent of the company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General of Queensland Auditing Standards*. I am also independent in accordance with the auditor independence requirements of the *Corporations Act 2001* and confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

Other information comprises the information included in the company's directors' report for the year ended 30 June 2018 but does not include the financial report and my auditor's report thereon.

Those charged with governance are responsible for the other information.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact.

I have nothing to report in this regard.

Responsibilities of the company for the financial report

The company's directors are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, and for such internal control as the company's directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The company's directors are also responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the company.

- Conclude on the appropriateness of the company's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. I base my conclusions on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the company's directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



14 September 2018

Melissa Read
as delegate of the Auditor-General

Queensland Audit Office
Brisbane